

Growth in the
Carolinas:
Innovative
Approaches to
Economic
Development

Economic Development Section



NCRR ARDA Executive Forum

Charlotte, NC



**North Carolina
Railroad Company**

February 9, 2026

North Carolina Rail Corridors



FREIGHT ROUTES

- North Carolina Railroad Company
*Norfolk Southern Class | Freight Service
- Norfolk Southern
- CSX Transportation
- Various Shortlines

PASSENGER ROUTES

- Carolinian
- Crescent
- Piedmont
- Palmetto/Silver Meteor
- Silver Star
- Great Smoky Mountains Railroad

INTERMODAL TERMINALS

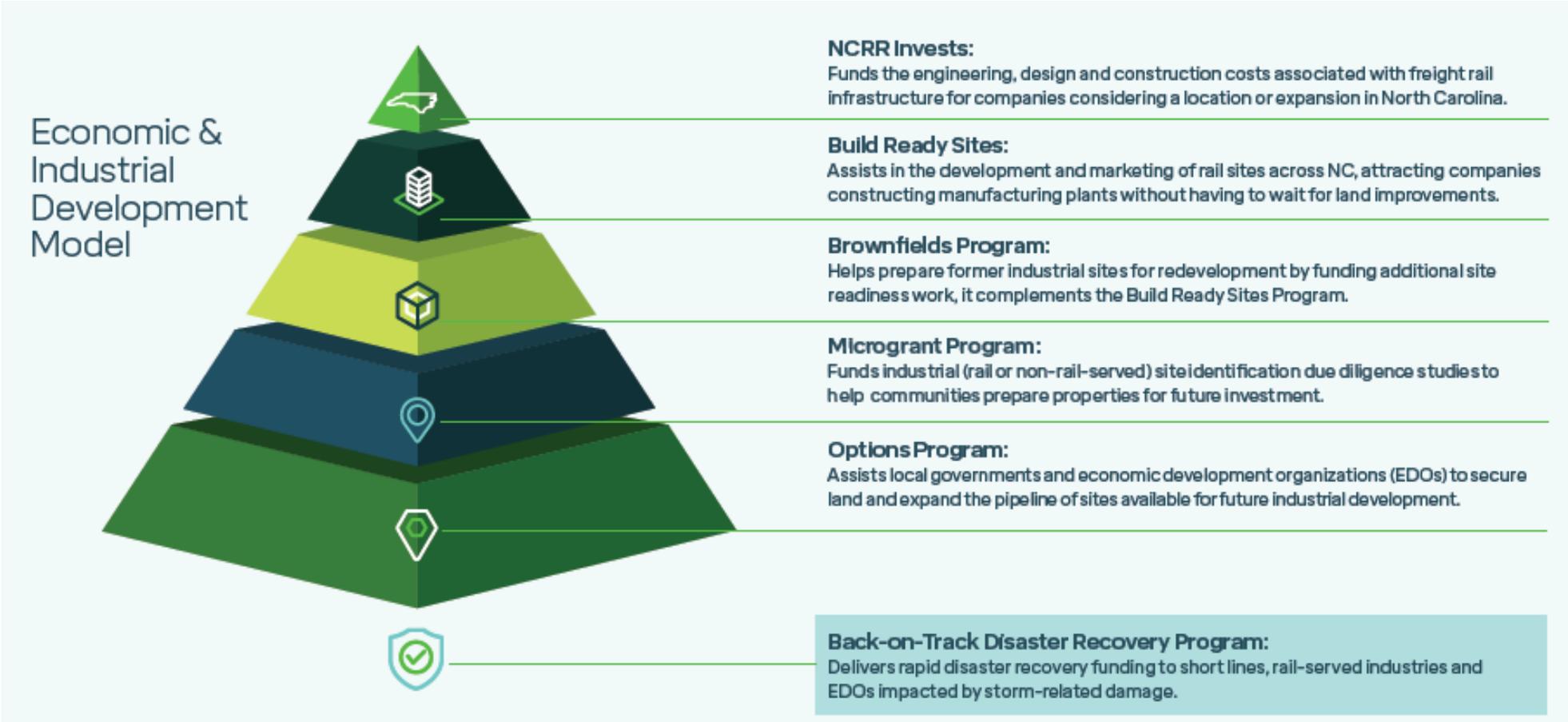
- Norfolk Southern
- CSX Transportation

LOGISTICAL CENTERS

- ☆ Military Bases
- ⚓ Seaports
- ✈ Airports



NCRR Investing in North Carolina



NCRRR Grant Awards (2017-2025)



Invest Grants

- Siemens Mobility (NS)
- EGGER (NS)
- Mountaire Farms (CSX)
- Charlotte Pipe (ACWR)

Build Ready Site

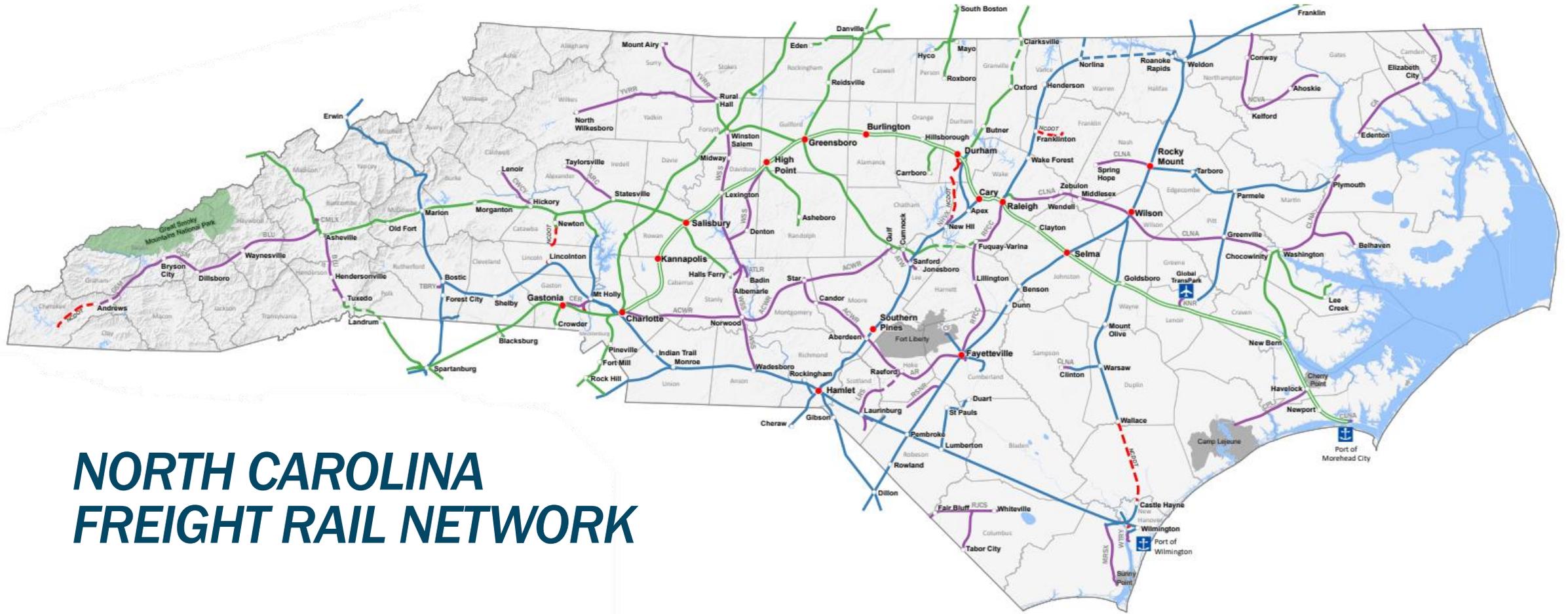
- Siemens Mobility (NS)
- EGGER (NS)
- Mountaire Farms (CSX)
- Charlotte Pipe (ACWR)

Back-On-Track

- Great Smoky Mtns. RR
- Tweetsie RR
- Private Industries
- ED Non-profit Orgs.

More Information on Grant Programs



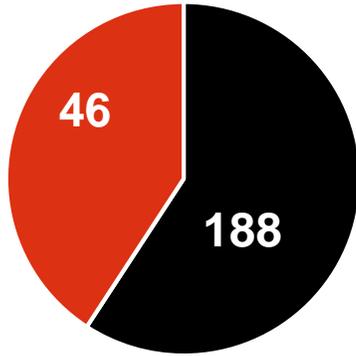


NORTH CAROLINA FREIGHT RAIL NETWORK

2025 ECONOMIC DEVELOPMENT SUCCESSES IN NORTH CAROLINA

Record Count

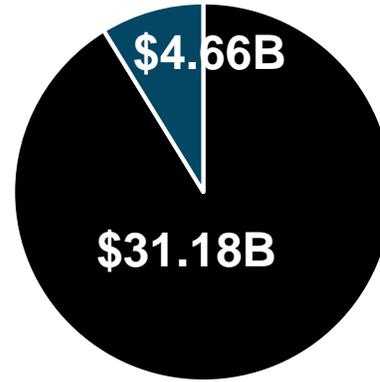
234 Project Wins



■ Business Recruitment ■ Existing Industry

Capital Investment

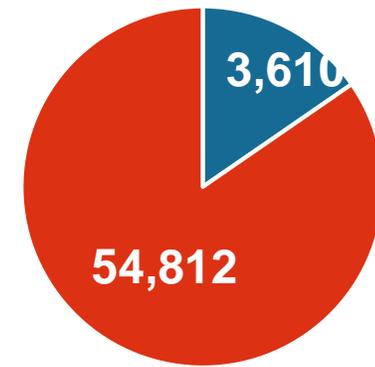
\$35.84B



■ Business Recruitment ■ Existing Industry

Jobs

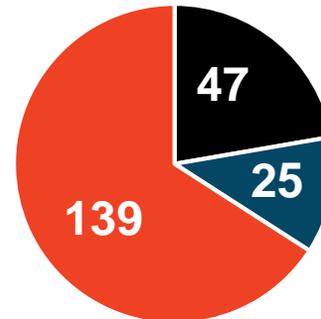
58,422



■ Business Recruitment ■ Existing Industry

Rail Projects Considering NC

(manufacturing only)- 211



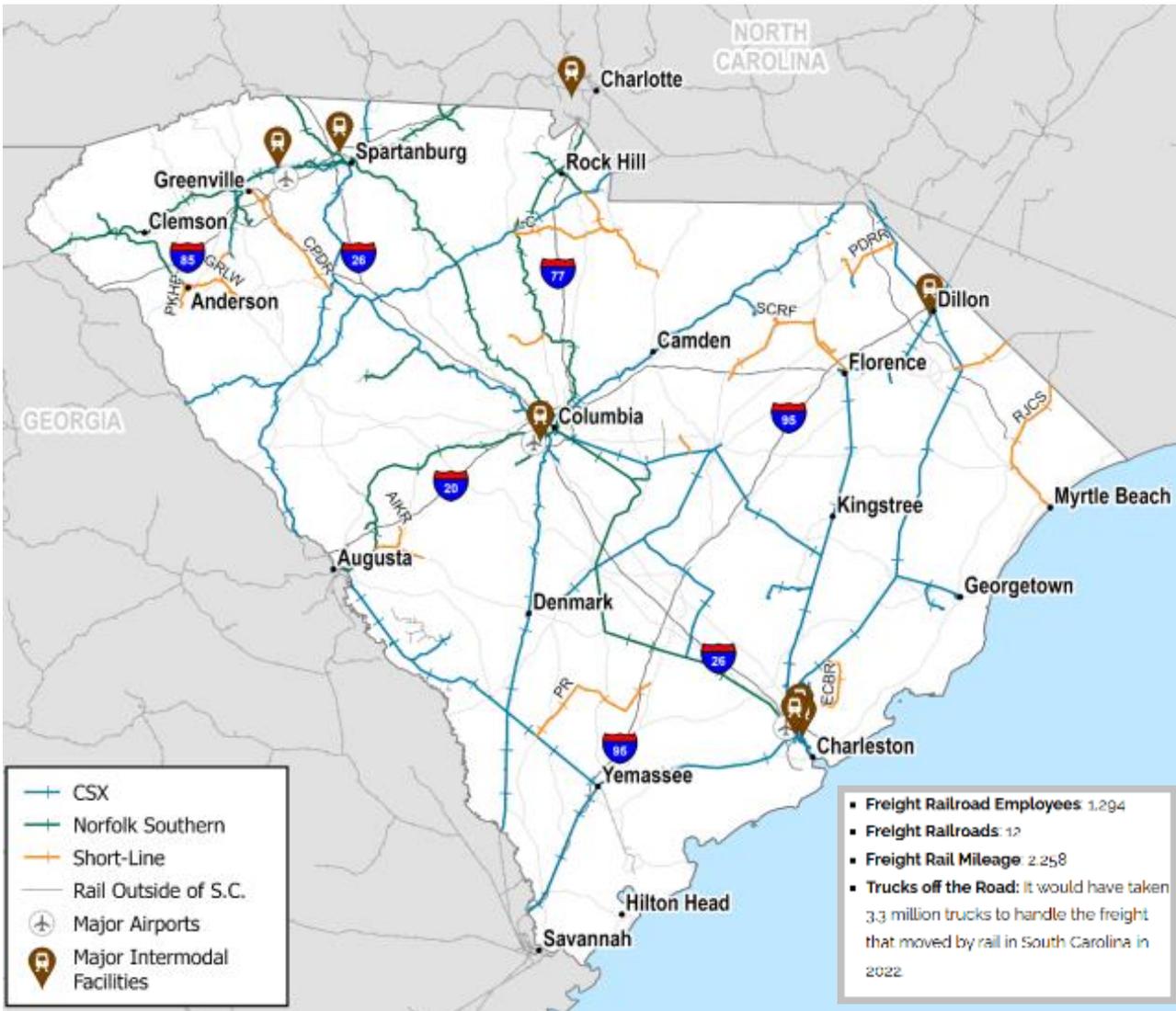
■ Rail Required ■ Rail Preferred ■ No Rail

NOTABLE NORTH CAROLINA RAIL WINS

- Red Bull/Rauch/Ball; \$1.7B; 600 Jobs; Cabarrus County
- Siemens Mobility; \$220M; 500 Jobs; Davidson County
- Egger; \$700M; 770 Jobs; Davidson County
- **Nestle Purina; \$450M; 300 Jobs; Rockingham County**
- **Alianza/Team Foods; \$33M; 17 Jobs; Wayne County**
- Sherwin Williams; \$324M; 183 Jobs; Iredell County
- Nucor; \$350M; 180 Jobs; Davidson County
- Mountaire Farms; \$44M; 65 Jobs; Scotland County
- Charlotte Pipe & Foundry; \$325M; 400 Jobs; Stanly County
- JBB Packaging; \$11.9M; 50 Jobs; Scotland County
- Edwards Wood Products; \$50M; 91 Jobs; Halifax County



FREIGHT RAIL NETWORK IN SOUTH CAROLINA



Originated

- **Intermodal:** 3.8 tons, 271,600 cars
- **Chemicals:** 2.3 tons, 22,400 cars
- **Pulp & paper:** 1.5 tons, 18,500 cars
- **Crushed stone & sand:** 1.4 tons, 12,100 cars
- **Lumber & wood prod.:** 1.3 tons, 13,400 cars
- **Other:** 4.2 tons, 70,500 cars
- **TOTAL:** 14.4M tons, 408,400 cars

Terminated

- **Coal:** 6.4 tons, 55,000 cars
- **Chemicals:** 5.8 tons, 61,100 cars
- **Crushed stone & sand:** 3.9 tons, 33,900 cars
- **Intermodal:** 3.7 tons, 270,400 cars
- **Waste & scrap:** 1.6 tons, 16,700 cars
- **Other:** 7.9 tons, 112,100 cars
- **TOTAL:** 29.3M tons, 549,100 cars



BROAD AND DIVERSE INDUSTRIAL SUCCESS IN SOUTH CAROLINA CONTINUES



Announcements

New 38
Expansion 44

82



Jobs

8,137



Investment

FDI \$1.52bn
USA \$7.6bn
\$9.12bn

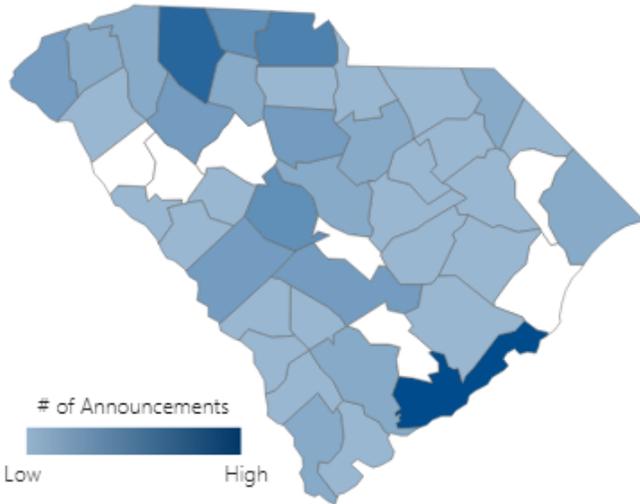
County Tier	# Jobs	%Jobs	Investment	%Investment
Tier I	3,371	41%	\$4,451,000,000	49%
Tier II	1,255	15%	\$415,900,000	5%
Tier III	1,105	14%	\$669,500,000	7%
Tier IV	2,406	30%	\$3,585,300,000	39%

22 Industries

Industry	Announcements	Investment	Jobs
Metal & Fabricated Metal Products	12	\$169,400,000	945
Construction	8	\$155,800,000	203
Wood & Paper Products	8	\$801,400,000	826
Ag - Mining	6	\$450,000,000	70
Automotive	6	\$736,100,000	1,710
Plastics, Rubber, & Chemicals	6	\$74,900,000	275
Information Technology /	5	\$5,025,000,000	97

14 Countries

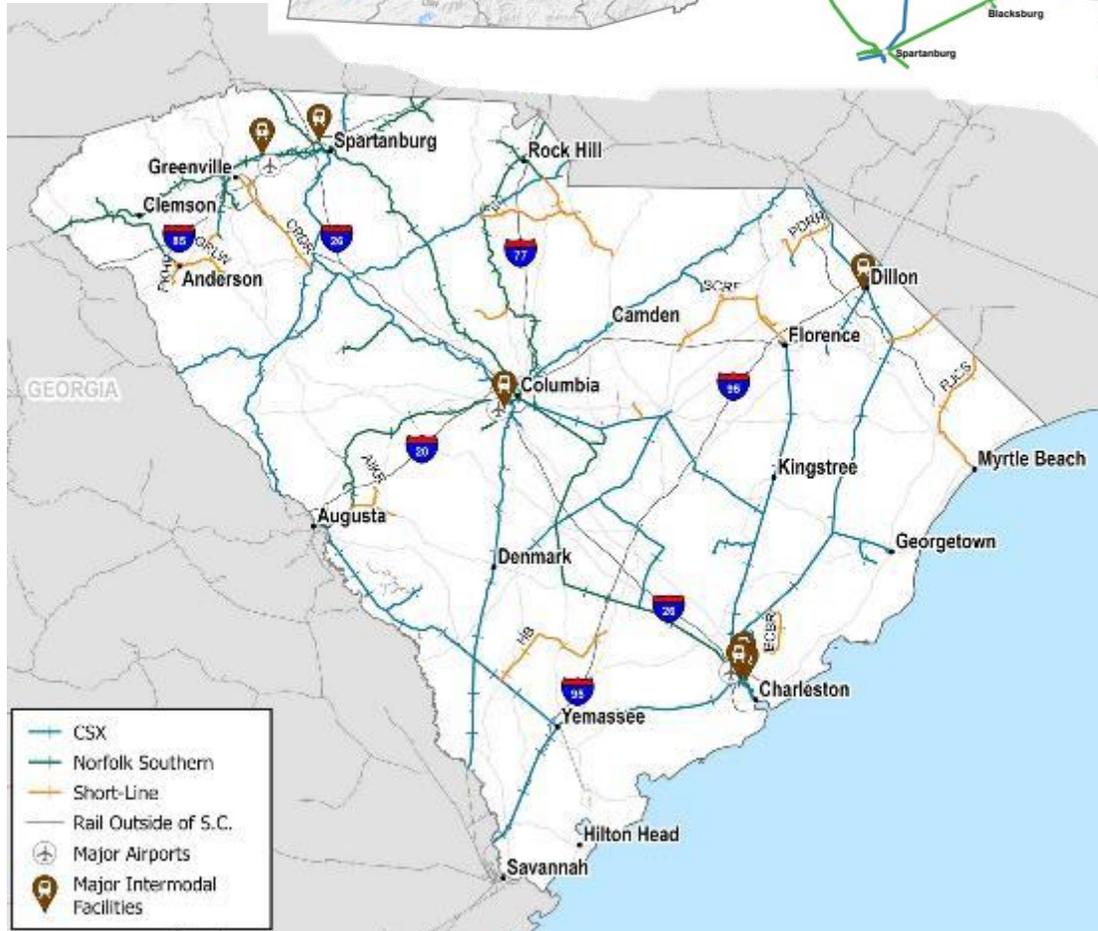
Country	Announcements	Investment	Jobs
USA	59	\$7,598,200,000	4,674
Germany	5	\$341,200,000	648
Canada	3	\$154,600,000	192
Ireland	3	\$406,000,000	780
Japan	2	\$280,000,000	741
Switzerland	2	\$73,200,000	231
France	1	\$13,700,000	75
India	1	\$0	60



Notable SC Rail Wins

- **Scout Motors @ Blythewood**
 - Auto assembly
 - \$3b, 4k+ jobs
- **EJ Gallo @ Chester**
 - Beverage production
 - \$500m, 500+ jobs
- **A&R/Ray-Mont/Quantix/Frontier @ Charleston**
 - Resin packaging & export
 - Combined ~\$250m, >200 jobs
- **Volvo Cars @ Charleston**
 - Auto assembly
 - \$2b+, 2k+ jobs
- **Evonik Degussa @ Charleston**
 - \$120m, 50+ jobs
- **Mark Anthony Brands**
 - \$400m, 300 jobs

State Rail Maps



- Legend**
- NC Railroad Company Corridor
 - Norfolk Southern
 - CSX Transportation
 - Short Line Railroad
 - ⋯ NCDOT-Owned, No Operator
 - Passenger Train Stations
- Dashed segments do not have train traffic

- CSX
- Norfolk Southern
- Short-Line
- Rail Outside of S.C.
- Major Airports
- Major Intermodal Facilities

Thank You!



Fred Wells
Director, Sales & Commercial Development
North Carolina Railroad Company
2809 Highwoods Blvd.
Raleigh, NC 27604
Office: (919) 954-7601 Cell: (704) 907-1905
www.ncrr.com



Mary Lesa Pegg
Industrial Development Manager- North Carolina

+1 (336) 782-2047 (m)
marylesa.pegg@nscorp.com

NORFOLK SOUTHERN
150 Fayetteville Street
Suite 300
Raleigh, NC 27601
www.norfolksouthern.com



Kellen Riley
Senior Director, Business Development
T. 803-748-1281 | M. 803-606-4892
1201 Main St, Suite 1980, Columbia, SC 29201



Growth in the Carolinas:
Innovative Approaches to Economic
Development